

**NCC Board of Trustees**  
**Academic, Student Affairs & Enrollment Committee Meeting Minutes**  
**November 14, 2017**

The meeting of the Academic, Student Affairs & Enrollment Committee of the Board of Trustees was held on the eleventh floor of the Administrative Tower. The meeting was called to order by Chair Green at 6:00 p.m.

Committee Members Present:      Linda Green, Chair  
   John DeGrace (appointed ad hoc)  
   Thérèse Russell  
   Donna Tuman  
   Jorge Gardyn (ex-officio).

Also in Attendance:                Wanda Jackson, Edward Powers  
   President Keen, Interim VP Collins

Committee Members Absent:      Kathy Weiss

Chair Green requested a motion to approve the minutes of October 10, 2017. Trustee DeGrace moved the motion. Trustee Russell seconded the motion. Motion carried 4-0.

Dr. Keen had given a presentation on the SUNY Educational Opportunity Program (EOP) at the Finance Committee meeting earlier, although the program has implications for Academic, Student Affairs, as well. He asked the committee if they had any questions on it.

A discussion followed regarding the funding of the program to start in early-mid-July 2018. Dr. Keen explained, as reported by VP Reznik, that we have an accrual of savings to start the program, which will require an ongoing annual commitment of approximately \$240K.

Dr. Gardyn sought confirmation that the *College* would not lose money on the program. Dr. Keen explained that we receive tuition and fees, which come largely through Pell grants and Tap funds for this group of students, and SUNY adds some support.

Trustee Tuman inquired whether there would be any supplemental funding provisions such as grant money, particularly for DREAMERS. Dr. Keen replied that they would qualify for other kinds of financial aid, as needed, and likely contingent upon a minimum number of eligible students, if they have other costs beyond what they get from Pell and Tap.

Dr. Gardyn asked for a net financial analysis of *NCC*'s, as well as *SUNY*'s, overhead obligations and profit margin, identifying what we would expect in number of students, tuition, *SUNY* resources, etc. Trustee DeGrace asserted that the *College* would see a "net plus".

Trustee Tuman added that *LIU* has a comparable program called PAS (Plan for Academic Success) from which the school has witnessed an increase in participants' ability not only to adjust to campus and to the curriculum but to assimilate socially overall. She cited the example of a student who had entered this program 20 years ago and is now a Superintendent of a school district on Long Island.

These programs offer a means to address some of the unique issues confronting new immigrant families by providing opportunities that produce positive resolution to enable them to become part of the fabric of the County. These potential outcomes must be strongly considered when reviewing the impact from the application of such programs.

Trustee Tuman also commented on the outstanding building projects, such as a performing arts center, an art gallery, a culinary arts facility, and the Library restoration, on which Dr. Muscarella had reported at the prior committee meeting. These initiatives generate possibilities for faculty and groups to work on curriculum development that will enhance the viability of similar proposals. She further suggested organizing fact-finding teams to develop 2-year degree or certificate programs that would reinforce these projects and would be highlighted to attract students.

Dr. Keen noted that evidence demonstrates time and again how supportive programs such as PAS facilitate success. We have neither the programs nor the staffing for them on a large scale which sufficiently ensures the engagement of hundreds of students who are not self-motivated to find inspiration. EOP would afford the extra support of personal contact that will benefit these students. We have prepared a detailed proposal delivered to SUNY and are awaiting approval.

Dr. Keen stated that Dr. Collins has been working with faculty and staff on completing another proposal before we break in December on addressing retention and graduation rate concerns.

Chair Green asked if there were any other items for the Committee to consider. There being none, the meeting adjourned at 6:08 p.m.

Respectfully submitted,



Valerie Collins, Interim VP/Academic Affairs